

# Annual Report 2008-09

Health Performance Council



Government  
of South Australia

Health Performance Council

**Health Performance Council  
Annual Report 2008-09**

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**Government  
of South Australia**

Health Performance Council

The Hon John Hill MP  
Minister for Health  
GPO Box 2555  
ADELAIDE SA 5000

Dear Minister

In accordance with the *Public Sector Management Act 1995*, the *Public Finance and Audit Act 1987* and the *Health Care Act 2008*, I am pleased to submit the annual report and financial statements of the Health Performance Council for presentation to Parliament.

This report provides an accurate account of the operations of the Health Performance Council for the financial year ending 30 June 2009, in compliance with the Department of the Premier and Cabinet Circular on Annual Reporting Requirements.

Yours sincerely

A handwritten signature in blue ink, appearing to read "Anne Dunn".

Anne Dunn  
Chair  
Health Performance Council

30/09/2009

## Contents

Letter of Transmittal .....	3
Message from the Chairperson .....	5
Health Performance Council .....	6
Governance .....	6
Functions and Organisational Structure .....	6
Key relationships .....	7
Health and Health Systems Defined .....	7
South Australia's Health Portfolio Context .....	8
South Australia's Strategic Plan .....	8
Health Care Act 2008 .....	9
SA Health Care Plan 2007-16 .....	9
SA Health Strategic Plan 2008-10 .....	9
Health Performance Council Strategic Directions 2008-10 .....	10
Our Vision .....	10
Our Mission .....	10
Our Values .....	10
Our Strategic Directions .....	10
Annual Progress .....	10
On the Horizon .....	11
HPC Membership Details .....	12
Membership criteria .....	12
Members List .....	12
HPC Deputies .....	15
Executive Support .....	16
Health Performance Council's Operations .....	17
Bi monthly and Special Meetings .....	17
Freedom of Information Statement .....	19
Energy Management .....	20

## Message from the Chairperson

I am delighted to present the first annual report of the Health Performance Council (HPC) for 2008-09 on behalf of all HPC members and their deputies.

With the formation of HPC on 1 July 2008 (*Health Care Act 2008*), South Australia became the first state with an independent body that regularly reviews the performance of its health systems and provides advice to the Minister for Health.

Keeping South Australians healthy and caring for them when they are ill is a priority for the State Government as indicated by South Australia's Strategic Plan 2007 health related targets and the health reform agenda outlined in the SA Health Care Plan 2007-16.

As Chairperson, I have had the pleasure of leading a HPC that is committed to supporting this reform process by providing South Australia with four yearly independent, evidence based appraisals of its health systems.

For its first report due December 2010 HPC is focussing its review activity on the performance of the public health system in SA.

The HPC acknowledges the valuable work of the public and private health systems, governments at all levels, of community organisations, individuals and groups leading community and health system initiatives, of industries that work towards a healthier Australia and of researchers who seek to build our knowledge base.

The HPC aims to add further value by developing and implementing a quality and independent review process of South Australia's health systems. To this end HPC has spent this annual reporting period:

- Establishing governance structures and its Secretariat.
- Investigating international and national health performance review frameworks.
- Developing its health system performance review working framework.
- Identifying its 2008-10 strategic directions and priority action areas.
- Establishing its scope for the 2008-10 review and developing its review process.
- Developing effective communication and stakeholder engagement approaches.

In the new financial year HPC will continue implementation of its strategic plan including:

- Reviewing the performance of the public health sector in achieving SA Health's 2008-10 strategic directions and objectives.
- Implementing its stakeholder engagement strategies including the launch of an interactive HPC web site.
- Establishing effective working relationships with SA Health Advisory Councils from country areas.

This has been a very busy year for HPC and I would like to acknowledge the service and contributions of members, deputies and the Secretariat.

I am honoured to be the inaugural Chairperson and look forward to leading HPC in its 2010 review of the health system.



Anne Dunn  
Chairperson

## Health Performance Council

The Health Performance Council (HPC) is a Ministerial advisory body established on 1 July 2008 under Part 3, section 9 of the *Health Care Act 2008* (the Act).

The 15 members (including chairperson) and five deputies were appointed by the Governor of South Australia for a four year term. They were chosen for their collective capacity, qualifications, experience and expertise. Prescribed bodies were consulted in the appointment process for HPC members.

The broad spectrum of member expertise gives HPC capacity to provide independent, high level advice to the Minister for Health on the performance of the South Australian health system in achieving the objects of the Act.

The HPC is supported administratively by a three person secretariat and, with the Minister's approval, may make use of other public sector staff, services or facilities in undertaking its role.

As the first of its kind to be established in Australia HPC provides for greater public accountability for the health outcomes achieved by the South Australian health system.

### Governance

The HPC operates within the responsibilities outlined in Part 3, section 9 and Schedule 1, section 6 of the Act, relevant sections of the Health Care Regulations 2008 and the HPC Terms of Reference.

### Functions and Organisational Structure

The HPC's key function is to conduct four yearly performance reviews of the SA health system against the objects of the Act and submit a report to the Minister for Health on:

- The operation of the various health systems established within the State.
- Significant trends in the health status of South Australians including trends in health outcomes and, as appropriate, for particular population groups.
- The effectiveness of methods used within the health system to engage communities and individuals in improving their health outcomes.
- Any other significant issues considered relevant by HPC.

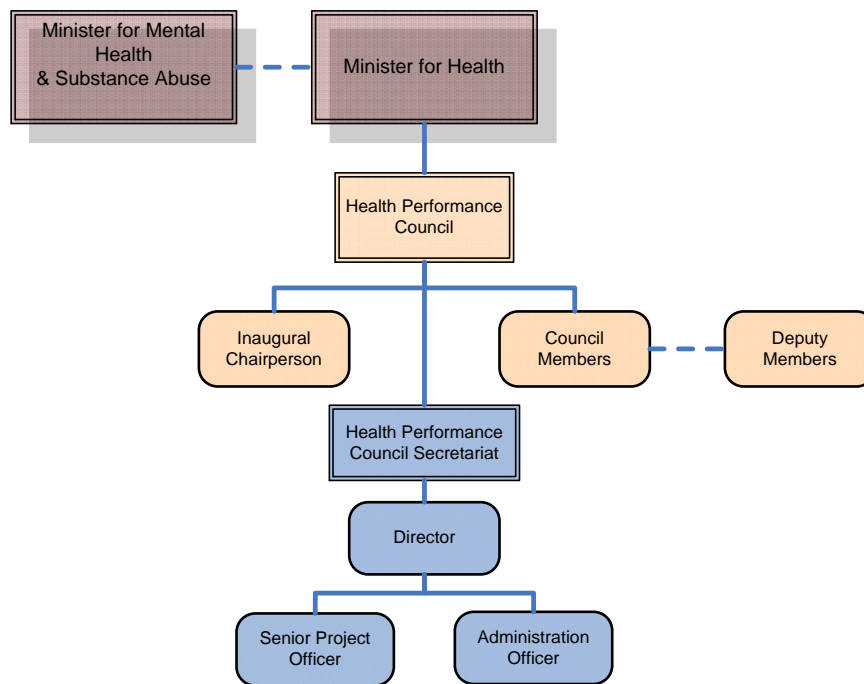
The HPC is required to submit its first report by 31 December 2010. Furthermore it is required to provide the Minister for Health with an annual report on its operations and key strategic directions during the proceeding financial year.

In addition to the on-going annual and four-yearly reports, the HPC is required to provide the Minister for Health with a report on the operations of the Health Advisory Councils (HACs) in country areas of South Australia by 1 July 2011.

In accordance with the Act HPC is specifically required to report on:

- Effectiveness of HACs in promoting the interests of local communities.
- Satisfaction levels with HAC governance arrangements from the perspective of the members of HACs, the local community and the hospital.
- Any significant issues relating to the operations of HACs considered relevant by HPC.

## Organisational structure as at 30<sup>th</sup> June 2009



NB. The HPC Secretariat staff are employed by SA Health (HPC is not an employing body) but work autonomously in the provision of high level secretariat services to HPC. The Director HPC Secretariat is accountable to the Chief Executive, Department of Health for the effective management of staff and resources and accountable to the Chair HPC for the provision of high level independent advice and the overall performance of the Secretariat.

### Key Relationships

In order to ensure HPC is well informed about health issues affecting South Australians and the health system, HPC is establishing working relationships with stakeholders and interested parties involved with the public and private health systems. These include but are not limited to:

- The Minister for Health and the Minister for Mental Health and Substance Abuse.
- Minister for Aboriginal Affairs.
- Relevant national, state and local government agencies.
- Health Advisory Councils in country areas of South Australia.
- Prescribed bodies named in the Act.

### Health and Health Systems Defined

Health is a concept that is defined by the World Health Organisation as a 'state of complete physical, mental and social wellbeing and not merely the absence of disease and infirmity' (WHO 1946).

Health when viewed in a broader social and economic context can be viewed as an outcome of the combined efforts of the performance of the health system, social and economic organisation and actions of individuals.

Health inequalities are the result of structured unfairness and result largely from the impact of social and economic conditions on people's lives. These impacts determine their risk of illness and capacity to maintain health and wellbeing and ability to gain access to and use health services effectively.

Efforts directed at reducing social disadvantage contribute to health equity.

The health system comprises a complex mix of public, private, non government and community sector providers that work independently and or collaboratively with others for the achievement of individual and population health and health care outcomes.

Medical practitioners, nurses, allied health and other professionals, carers, families and volunteers provide these services across the health care continuum (prevention through to end of life care) within a range of settings, geographical locations and service models.

The health system is also supported by many other agencies (eg. research and statistical agencies, consumer, volunteer and advocacy groups, professional organisations, universities) and other government, non government and community organisations that play a role in influencing the social and economic conditions of people's lives and associated health outcomes.

Overall coordination of the public health care delivery system is the responsibility of Australian Government and State/Territory health ministers.

## South Australia's Health Portfolio Context

The national and state health systems are undergoing significant reform to meet changing and growing demands for different and accessible services by a diverse and ageing population.

Under the functions listed in the Act, HPC is required to take into account strategic objectives that have been set or adopted within the Government's health portfolios when reviewing the performance of South Australia's health systems.

COAG health agreements and the following key state documents set the context for South Australia's health portfolios and reform agenda during 2008-09:

- South Australia's Strategic Plan (SASP).
- Health Care Act 2008.
- South Australia's Health Care Plan 2007-16.
- SA Health Strategic Plan 2008-10.

Within this complex context HPC will focus its 2010 review on the public health system's performance against the SA Health strategic directions and objectives for 2008-10.

SA Health has four key strategic directions that were set within the overarching context of the SASP.

### South Australia's Strategic Plan

SASP articulates the Government's vision for South Australia through the achievement of a range of targets organised around six broad interrelated strategic objectives.

SA Health is the lead agency for the following SASP targets:

#### Objective 2.0 Improving wellbeing

- T2.1 Smoking – reduce the percentage of young cigarette smokers.
- T2.2 Healthy weight – increase the proportion of South Australians with a healthy weight.
- T2.5 Aboriginal healthy life expectancy – lower the morbidity and mortality rates of Aboriginal South Australians.
- T2.6 Chronic diseases – increase the self-assessed status to good or better for South Australians living with a chronic disease.



T2.7 Psychological wellbeing – equal or lower than the Australian average for psychological distress by 2014.

Objective 6.0 Expanding Opportunity T6.3 Early childhood – birth weight.

SASP target 1.7 performance in the public sector – places an obligation on the public sector to measure and improve the community's satisfaction with the range of services they receive from government.

The HPC will review the public system's performance against these targets where they articulate with SA Health's strategic directions and objectives for 2008-10. Targets not identified through this process will be excluded from the 2010 review.

## Health Care Act 2008

The objects and principles of the Act underpin the operations of HPC and provide the scope for assessing the performance of South Australia's health systems.

## SA Health Care Plan 2007-16

The ten year SA Health Care Plan 2007-16 provides details of the state government's plans for meeting the future health needs of South Australians. They include:

- Better coordinated hospital services.
- A responsive health workforce for the future.
- GP Plus Health Care Centres, with more primary health care services.
- More elective surgery.
- Less pressure on emergency services.
- Improved management of chronic diseases.

These key elements are incorporated in the SA Health Strategic Plan 2008-10.

## SA Health Strategic Plan 2008-10

SA Health's Strategic Plan 2008-10 states it will:

- Strengthen primary health care.
- Enhance hospital care.
- Reform mental health care.
- Improve the health of Aboriginal people.

SA Health's Strategic Plan 2008-10 further states it:

- Is committed to the values of integrity, respect and accountability.
- Values care, excellence, innovation, creativity, leadership and equity in health care provision and health outcomes.
- Demonstrates these values in its interactions with others in SA Health, the community, and those for whom it provides care.

Within these parameters HPC will assess the performance of the SA public health system during 2008-10.

It is anticipated that future HPC health system performance reviews will be expanded to include the private and community sectors within the South Australian health system.

## Health Performance Council Strategic Directions 2008-10

The HPC Strategic Directions Plan 2008-10 reflect the areas which HPC has been giving particular attention to over the last twelve months as well indicate how HPC is moving towards its goals for the next twelve months.

The development of HPC Strategic Directions Plan 2008-10 included consideration of current national and state health reform activities.

### Our Vision

South Australia has a safe, high quality, integrated health system with appropriate community engagement that contributes to optimal health outcomes for South Australians.

The HPC enables South Australia to be recognised as having an independent and evidence based appraisal of its health system.

### Our Mission

The HPC is committed to the provision of independent advice to the Minister for Health on improving the health status of South Australians and the overall performance of the SA health system including its engagement with individuals and communities.

### Our Values

The HPC members are guided by the following values:

Respect	We value and recognise the differences, beliefs, customs, and heritage within the community.
Accountability	We are committed to the responsibilities under the Act.
Excellence	We are committed to the best use of resources to deliver the best possible service.
Independence	We value being able to act, speak or think without externally imposed restraints.
Openness	We value clear and open communication and decision making processes.

The HPC demonstrates the behaviours it values in its interactions with others when reviewing the performance of the SA health system.

### Our Strategic Directions

The HPC has identified four priority areas to focus on during 2008-10. These are described in HPC Strategic Directions Plan 2008-10, under the following headings:

1. Review the performance of South Australia's public health system.
2. Establish HPC governance structure and processes.
3. Establish a health performance review framework consistent with best practice.
4. Promote HPC to South Australia's health system and wider community.

### Annual Progress

The HPC's strategic directions set the focus for priority activities during the 2008-09 reporting period and the following table provides an overview of HPC's performance towards its planned 2008-09 outcomes.

Table 1 Overview of HPC Strategic Directions, Key Targets and Progress Report

Strategic Direction	2008-09 Outcomes	Progress at 30 June 2008
1. Review the performance of South Australia's public health system.	<ul style="list-style-type: none"> <li>• 2010 performance review framework developed.</li> <li>• Priority performance review areas identified.</li> <li>• 2010 review stakeholder engagement framework developed.</li> <li>• Commence review process of public health system.</li> </ul>	<p>Draft completed.</p> <p>Completed.</p> <p>In progress.</p> <p>In progress.</p>
2. Establish HPC governance structure and processes.	<ul style="list-style-type: none"> <li>• HPC governance framework established.</li> <li>• HPC Secretariat established.</li> </ul>	<p>Completed.</p> <p>Completed.</p>
3. Establish a health performance review framework consistent with best practice.	<ul style="list-style-type: none"> <li>• HPC health system performance review working framework developed.</li> </ul>	<p>Draft completed.</p>
4. Promote HPC to South Australia's health system and wider community.	<ul style="list-style-type: none"> <li>• Stakeholder engagement framework developed.</li> <li>• HPC website developed and trialled ready for launch in August 2009.</li> </ul>	<p>Commenced.</p> <p>Commenced trial phase and on target for completion by August 2009.</p>

## On the Horizon

In the new financial year HPC's main goal will be to complete its review and report on the South Australian public health system's performance in achieving its 2008-10 strategic directions and objectives.

The review process will be complimented by the development and implementation of HPC's communication and stakeholder engagement strategies, including the launch of an interactive HPC web site so the South Australian public are informed about the work of HPC.

Scoping HPC 2011 review of the Health Advisory Councils (HACs) in country areas will also be finalised by the third quarter of the next financial year.

## HPC Membership Details

### Membership Criteria

The Act specifies that HPC members be appointed by the Governor of South Australia on the recommendations of the Minister for Health in accordance with the *Health Care Act 2008*, for a period not exceeding four years. The Governor can also appoint a suitable person to be the deputy of a member of HPC.

The HPC members collectively in the opinion of the Minister:

- Have a high level of knowledge of, and expertise in, the provision of healthcare or the administration of health services.
- Are able to represent the diversity of South Australia's communities.
- Have experience, skills and qualifications required to enable HPC to carry out its functions effectively.

The Minister for Health consulted with the prescribed bodies listed in the *Health Care (HPC – Appointment of Members) Regulations 2008* in relation to the selection of persons for appointment to the HPC by the Governor of South Australia.

The selection of HPC members has taken into account South Australia's Strategic Plan targets relating to Women in Leadership. The gender balance in HPC membership supports the attainment of Target 5.1 Boards and Committees: increase the number of women in all State Government boards and committees to 50% by 2008.

The appointment of Ms Anne Dunn as the Inaugural Chairperson of the HPC supports the attainment of Target 5.2 Chairs of Boards and Committees: Increase the number of women chairing state government boards and committees to 50% by 2010.

### Members List

During the 2008-09 reporting period, HPC comprised the following members and deputies:

#### **Ms Anne Dunn – Inaugural Chairperson** (appointed until 28 May 2012)

Ms Dunn has a distinguished career in the public service and extensive experience in chairing committees. Currently, she chairs the National Regional Women's Advisory Council, is Director of the Australian Rural Leadership Program and Managing Director of M.I. Murren Enterprises. She previously chaired the Adelaide Festival Centre Trust, North Terrace Precinct Redesign Committee, the SA Training Skills Commission and has also been Deputy Chair of the Australia Council. She was a member of the Australia Uniform Building Code Council, Local Government Grants Commission and the SA Government Management Board. Ms Dunn has also been CEO of the Port Phillip Council in Victoria and in South Australia she was the CEO of the Department of Arts and Cultural Heritage, and CEO of the Department of Family and Community Services. She was also the Commissioner of the SA Public Service Board.

#### **Professor Frances Baum** (appointed until 25 June 2012)

Professor Baum has over 30 years of expertise relating to the social determinants of health and health equity; social inclusion and health equity; political economy of health; evaluation of comprehensive primary health care; and community participation in the health sector. Professor Baum is currently the Director of the Southgate Institute for Health, Society and Equity and the South Australian Community Health Research Unit, School of Medicine, Faculty of Health Sciences at Flinders University and one of Australia's leading researchers on the social and economic determinants of health and primary health care. From 2005-08 Professor Baum served as a Commissioner on the WHO Commission on the Social Determinants of Health.

She is currently a member of the Alcoholic Beverages Advisory Code Adjudication Panel; is a Fellow of the Academy of Social Sciences in Australia and of the Australian Health Promotion Association and is life member and previous National President of the Public Health Association of Australia. She is currently Co-Chair of the Global Steering Committee of the People's Health Movement.

**Dr Mike Beckoff** (appointed until 25 June 2012)

Dr Beckoff has over 30 years experience in the health sector in a diverse range of areas, including mental health, rural health, men's health, sexual therapy and general health. Dr Beckoff is currently Chair of several organisations including: General Practice SA (GPSA) and the Rural Divisions Group of GPSA; Murray Mallee General Practice Network; Mallee Coorong Mental Health Partnership; Murray Mallee Health Forum; and Mental Health Shared Care with General Practice Steering Group. He is currently Chief Advisor (Mental Health) for Country Health SA as well as a member of various Department of Health and Country Health SA reference groups.

**Professor Justin Beilby** (appointed until 25 June 2012)

Professor Beilby is currently the Executive Dean, Faculty of Health Sciences at the University of Adelaide and is still active in general practice. Professor Beilby has broad experience of the Australian and South Australian health care system and has been actively involved in research, both clinical and policy related in the areas of workforce planning, primary care financing, chronic illness and the quality use of medicines for over 15 years. He has held various positions on boards and committees including: current Deputy Chair of the Children, Youth and Women's Health Service; Independent Chair of the Medical Benefits Scheme Item Restructuring Working Group; and previously Chair of the National Asthma Council guidelines development committee. Professor Beilby is a member of the Department of Health Clinical Senate and has also recently been appointed to the National Health and Hospital Reform Commission.

**Ms Rachel Bishop** (appointed until 25 June 2012)

Ms Bishop has worked in the South Australian Public Sector for over 12 years and is currently the Community Representative – Cardiology Clinical Network in the Department of Health. For the past four years, Ms Bishop has volunteered at the Women's and Children's Hospital (WCH), helping to establish support groups and playgroups for parents of tube fed babies and those with children who have congenital heart disease. Ms Bishop has also been involved with the WCH and the Women's and Children's Hospital Foundation in the creation and promotion of a South Australian support book for families of children living with a chronic or life threatening illness 'No such thing as a Silly Question'.

**Ms Barbara Hartwig** (appointed until 25 June 2012)

Ms Hartwig has worked in the nursing profession since 1970. During her long career, she has been actively involved in the Australian Nursing Federation (SA Branch) and the Nurses Board of South Australia, holding various positions including Chair of the Board as well as Chair of various committees. Ms Hartwig is currently Chair of the Country Health SA Board and previously, Chair of the Mid North Regional Health Service Board. For the past five years she has been involved in the area of Aged Care and is currently Executive Officer Country Division for Helping Hand Aged Care.

**Mr Laurie Lewis AM** (appointed until 25 June 2012)

Mr Lewis is the current Chairman of the Consultative Council of Ex-Service Organisations. Previously, he has been Chair of the Repatriation General Hospital Advisory Board and Chair of the Repatriation General Hospital Board of Directors. Mr Lewis is also a member of the Medical Professional Conduct Tribunal; Health and Ageing Council of South Australia; National Ex-Service Round Table on Aged Care and has also acted as advisor to the War Widows Guild of South Australia. Mr Lewis has a strong understanding of the public health system and the veteran community.

**Professor Robyn McDermott** (appointed until 25 June 2012)

Professor McDermott is Professor of Public Health in the Division of Health Sciences at the University of South Australia, and is also Foundation Director of the State-wide Data Linkage Unit, SANT Datalink, a joint venture between the three South Australian universities, SA Department of Health, SA Cancer Council, SA Department of Education and Children's Services, Department of Families and Community, Motor Accident Commission of SA and the NT Government. Professor McDermott has significant experience in a number of key areas including: chronic disease management; public health; health services evaluation; health surveillance; and quality improvement in clinical care. Professor McDermott's experience as a clinician, public health doctor, health services manager and medical epidemiologist brings a vast array of expertise to the HPC.

**Hon Carolyn Pickles** (appointed until 25 June 2012)

Ms Pickles was a member of the Legislative Council for 17 years in the South Australian Parliament. During this time, she was actively involved in chairing a number of select committees of parliament addressing issues such as: child protection; public housing; Aboriginal health and HIV/AIDS. Ms Pickles is the former Chair of the Board of Directors for the Children, Youth and Women's Health Service and has been involved with many significant reforms including: the development of the Family Home Visiting Program; Child Protection Audit; and a five year Aboriginal Health Strategy.

**Dr Melissa Sandercock** (appointed until 25 June 2012)

Dr Sandercock has worked within the obstetrics and gynaecology fields since 1988. She currently works in private practice as an obstetrician and gynaecologist and has a strong interest in the future of private obstetric care as part of the ongoing model of care for women in the future. Dr Sandercock is a member of various committees, including: Honorary Treasurer of the College of Obstetrics & Gynaecology State Committee; Chair of the Perinatal Committee at Calvary Health Care Adelaide; the Medical Advisory Panel for the Medical Insurance Group Australia; and various committees for the Australian Medical Association (SA). Dr Sandercock is particularly interested in women's health issues.

**Mr John Singer** (appointed until 25 June 2012)

Mr Singer has a strong background in the health, community and wellbeing of the Aboriginal people. Mr Singer has been an active participant on several boards and committees including: National Aboriginal Community Controlled Health Organisation; Aboriginal Health Council of SA; Country Health SA; Anangu Remote Health Alliance; and Centre for Clinical Research and Excellence in ATSI Health. Additionally, Mr Singer is the Director of the Nganampa Health Council, which is the largest Aboriginal community controlled health service in remote Australia. Mr Singer has a long standing commitment to the health and wellbeing of the Aboriginal community as well as broad experience in indigenous health.

**Mr Thomas Steeples** (appointed until 25 June 2012)

Mr Steeples has had significant experience in the health sector over the past 20 years. Currently Mr Steeples is the Program Manager South at Uniting Care Wesley Port Adelaide. Additionally, Mr Steeples is a Board member of the Health Consumers Alliance of SA as well as Vice-President of the Youth Affairs Council of South Australia. He currently sits on the Headroom Governance Group and the Public Health Information Development Unit Management Committee at the Australian Institute of Health and Welfare.

**Dr Tom Stubbs** (appointed until 25 June 2012)

Dr Stubbs has over 30 years of public sector experience. He was Acting Chief Executive of Health prior to his appointment as Chief Executive of the Government Reform Commission, and had previously had numerous senior Executive roles in a range of agencies including Health, Environment, and Premier and Cabinet.

He had extensive national involvement in the areas of information management, electronic health records and primary health care. He is now Managing Director, Executive Advisory Services, providing advice to the public and private sectors in relation to information management, health system management and reform, and Executive recruitment and development.

**Dr Di Wickett** (appointed until 25 June 2012)

Dr Wickett has been involved in the areas of nursing and midwifery locally, nationally and internationally, for over 30 years. Dr Wickett has held several senior roles which have developed a high-level of understanding of the issues for the nursing and midwifery professions. These roles include: Chair of the Royal College of Nursing (SA Branch); Professional Officer, Australian Nurses Federation (SA Branch); Manager Registration and Investigations, Nurses Board of South Australia; Director – Education, Royal District Nursing Service; Deputy Chair of the Overseas Qualifications Board; and Board Member of Resthaven Inc.

**Mr Ian Yates AM** (appointed until 25 June 2012)

Mr Yates is currently the Chief Executive – Council on the Ageing (SA). Since 1989, Mr Yates has had involvement in various health related committees including: Home and Community Care Program Ministerial Advisory Committee; Northern Venture Coordinated Care trials; Health of Older Persons Policy advisory committee; Deputy Chair of the Repatriation General Hospital; Board Member of the Southern Adelaide Health Service; and since March 2008, Chair of the Cancer Council of SA. Mr Yates has over 30 years of experience in the areas of social welfare, social service plus a broad knowledge of the health needs, situations and engagement of older South Australians.

## HPC Deputies

**Mr Jim Dellit** (deputy to Mr Steeples - appointed until 25 June 2012)

Jim Dellit is an Adjunct Professor at the University of SA and director of an international educational consulting company. He was formerly an Executive Director in the SA Department of Education following a career as a teacher, principal and superintendent. He has a lifelong engagement in education and has published articles and reports, and presented papers at national and international conferences on curriculum issues, particularly focussing on inclusion. He was a Board member of the Senior Secondary Assessment Board of SA, the Australian Children's Television Foundation and chaired the committee that monitored tertiary entrance in SA. His current work focuses on ICT, educational standards, intercultural education and evaluations. Jim suffers from renal failure and has been treated with dialysis and renal transplantation. His experiences have encouraged him to undertake voluntary health policy and advocacy work nationally and internationally. He is a member of the international medical research and policy development Cochrane Collaboration and has been a Board Member of the Renal Cochrane Collaboration, and undertaken research and reviewing tasks for it. Jim has participated in the development of renal treatment guidelines joining the CARI (Caring for Australians with Renal Impairment) Guidelines Steering Committee in 2001. He has been the consumer representative on the national Renal Transplant Advisory Committee since 2003. In 2008, he advised on, and undertook some aspects of the preparation of a booklet based on a Swedish publication, Living with reduced kidney function, for Kidney Health Australia.

**Mr Geoff Harris** (deputy to Dr Beckoff - appointed until 25 June 2012)

Mr Harris is currently the Executive Director of the Mental Health Coalition of SA (MHCSA). The MHCSA is the peak body for mental health in SA and aims to improve services for people with mental illness, particularly better supports to enable people to live well in the community. Mr Harris has wide experience having worked in mental health, health and Aboriginal-controlled non-government organisations in both SA and the NT. He has also served on many Boards including as President of the NT Council of Social Services, Board Member of ACOSS, elected Alderman on the Alice Springs Town Council and as a Director of two community-owned enterprises.

He has formally studied public policy and economics and at the Menzies School of Health Research and produced the book 'Environmental Health Handbook - a practical manual for remote communities in central Australia'.

**Mr Chris Overland** (deputy to Mr Yates - appointed until 25 June 2012)

Chris Overland has had a varied career, starting in 1969 when he became a Patrol Officer in Papua New Guinea. He returned to Australia in 1974 and took up a position in the SA Education Department. In 1979 he joined the SA Health Commission where he served in several senior roles including as Chief Project Officer in the Public and Environmental Health Division and Manager, Executive Services, in the Chairman's Office. In 1989 he was appointed as Chief Executive of the Mount Gambier Hospital and was subsequently appointed as Regional General Manager, South East Region. In 2001 he was appointed as Director of the Office for the Ageing where he gained further knowledge and experience in the health, ageing, community care and aged care industries. In 2004, Chris was appointed as Chief Executive of the Repatriation General Hospital. He retired in April 2006 to pursue personal interests and is currently President of COTA Seniors Voice Inc.

**Dr Michael Rice** (deputy to Dr Sandercock - appointed until 25 June 2012)

Dr Rice is currently a consultant paediatrician in both private and public hospital practice and has a particular interest in the care of children with cancer. He has had a long association with the Royal Australasian College of Physicians, as a national examiner and Council member, and also with the Australian Medical Association as a Federal Councillor and as a former President of the AMA (SA). Dr Rice was the inaugural chairman of the SA Clinical Senate and is still a member of that body. In recently years he has been involved in child advocacy at both state and national levels.

**Dr Tahereh Ziaian** (deputy to Ms Bishop - appointed until 25 June 2012)

Dr Ziaian is a senior lecturer and a community psychologist with a long and extensive engagement in trans-cultural psychology and public health. Her research and consultancy activities at the state, national and international level have made a substantial contribution to the public discourse on migrant and refugee mental health. Dr Ziaian was recently selected for the University of South Australia's Research Leadership Development Program to provide new leadership for the institution and the wider state and national research effort. She is currently the lead investigator of a large scale research project investigating the prevalence and nature of mental health problems affecting newly arrived refugee children and adolescents. She is also involved in a Trans-Tasman research project to develop an innovative model of service development for refugee youth with mental health problems. She is currently a member of the editorial board of the Australian Community Psychologist. She has been the recipient of a British Commonwealth Award for Excellence in Women's Health for the 'Non-English Speaking Background Women and Violence Project' in June 1997, and the 'Equal Opportunity Achievement Award, Individual Category' in 1996.

## Executive Support

Pursuant with Part 3, section 14 of the *Health Care Act 2008*, the Minister for Health is obliged to provide HPC with the staff and resources that it reasonably needs to carry out its functions.

In accordance with the Act, the HPC Secretariat provides administrative and project support to the Council. The HPC Secretariat comprises: a Director; a Senior Project Officer; and an Administrative Officer.

The HPC with the Minister's approval, may make use of other public sector staff, services or facilities in undertaking its role.



# Health Performance Council's Operations

## Bi Monthly and Special Meetings

The HPC inaugural meeting was held on 18 August 2008 followed by a planning workshop held on 26 September 2008. Regular bi-monthly council meetings were held during 2008-09 as indicated in Table 9.

The HPC member meeting attendance is detailed in Table 9.

Table 2 HPC Members and Deputies meeting attendances in 2008-09.

	18-Aug-08	26-Sep-08	16-Dec-08	12-Feb-09	02-Apr-09	25-Jun-09	Total
Ms Anne Dunn	•	•	•	•	•	•	6
Professor Frances Baum	•	•	•	/	•	•	5
Dr Michael Beckoff	•	•	•	/	•	•	5
Professor Justin Beilby	•	•	•	•	•	•	6
Ms Rachel Bishop	•	•	•	•	•	•	6
Ms Barbara Hartwig	•	•	•	•	•	•	6
Mr Laurence Lewis AM	/	•	•	•	•	•	5
Professor Robyn McDermott	•	•	•	/	•	/	4
Honourable Carolyn Pickles	•	•	•	•	•	•	6
Dr Melissa Sandercock	•	•	•	•	/	•	5
Mr John Singer	•	•	•	/	•	•	5
Mr Thomas Steeples	•	•	•	•	•	•	6
Dr Thomas Stubbs	•	•	•	•	•	•	6
Dr Diane Wickett	•	•	•	•	•	•	6
Mr Ian Yates AM	•	•	•	•	•	•	6
Mr James Dellit <sup>‡</sup>	N/R	/	•	N/R	N/R	N/R	1
Mr Geoffrey Harris <sup>‡</sup>	N/R	•	•	N/R	N/R	N/R	2
Mr Christopher Overland <sup>‡</sup>	N/R	•	•	N/R	N/R	N/R	2
Dr Michael Rice <sup>‡</sup>	N/R	/	•	N/R	N/R	N/R	1
Dr Tahereh Ziaian <sup>‡</sup>	N/R	/	/	±	N/R	N/R	1
Table Key	<ul style="list-style-type: none"> <li>• Attended this meeting.</li> <li>/ Apology.</li> <li>‡ Deputy to a member.</li> <li>± Attended meeting as an observer at the request of HPC Chair and Members.</li> <li>N/R Deputy not required to attend meeting.</li> </ul>						

Under Schedule 1, section 6 of the Act, HPC may establish committees or sub committees to advise or assist it carry out its functions.

Seven working groups established to scope the work for the 2010 health system performance review reported to HPC over the reporting period. They include:

- Technical Working Group – established to develop working health performance review framework and review methodology for HPC.
- Community Engagement Working Group - established to identify review questions on community engagement approaches within SA Health Strategic Directions 2009-10 and draft HPC community and stakeholder engagement strategy.
- SA Health Strategic Directions Working Groups (4) – established to identify draft review questions under each area for HPC.
  - Primary Health Care Working Group.
  - Hospital Care Working Group.
  - Mental Health Care Working Group.
  - Aboriginal Health Care Working Group.
- Communications Working Group – established to develop HPC's corporate identity and web site.

The HPC will review its governance arrangements annually consistent with best practice governance guidelines.

## Freedom of Information Statement

The *Freedom of Information Act 1991* gives members of the public a legally enforceable right to access information held by the South Australian Government, subject to certain restrictions.

### Functions of HPC affecting the public

The HPC is a Ministerial advisory body established on 1 July 2008 under Part 3, section 9 of the *Health Care Act 2008* (the Act).

The 15 members (including chairperson) and five deputies were appointed by the Governor of South Australia for a four year term. They were chosen for their collective capacity, qualifications, experience and expertise. Prescribed bodies were consulted in the appointment process for HPC members.

The broad spectrum of member expertise gives HPC capacity to provide independent, high level advice to the Minister for Health on the performance of the South Australian health system in achieving the objects of the Act.

The HPC's key function is to conduct four yearly performance reviews of the SA health system against the objects of the Act and submit a report to the Minister for Health on:

- The operation of the various health systems established within the State.
- Significant trends in the health status of South Australians including trends in health outcomes and, as appropriate, for particular population groups.
- The effectiveness of methods used within the health system to engage communities and individuals in improving their health outcomes.
- Any other significant issues considered relevant by HPC.

The HPC is required to submit its first report by 31 December 2010. Furthermore it is required to provide the Minister for Health with an annual report on its operations and key strategic directions during the proceeding financial year.

In addition to the on-going annual and four-yearly reports, HPC is required to provide the Minister for Health with a report on the operations of the Health Advisory Councils (HACs) in country areas of South Australia by 1 July 2011.

In accordance with the Act HPC is specifically required to report on:

- Effectiveness of HACs in promoting the interests of local communities.
- Satisfaction levels with HAC governance arrangements from the perspective of the members of HACs, the local community and the hospital.
- Any significant issues relating to the operations of HACs considered relevant by HPC.

The internet site at <http://hpcsa.com.au> provides an overview of HPC roles and functions.

### Public participation

The HPC in the performance of its functions obtains, to such extent as is reasonable and relevant in the circumstances, the views of –

- Members and deputies.
- Health Advisory Councils.
- Advisory committees established by the Minister for Health.

### **Types of documents held**

The internet site <http://hpcsa.com.au> contains information about HPC's vision, mission, values, members, deputies and secretariat staff, and terms of reference.

The HPC's first Annual Report (2008-09) will be available on HPC's internet site once it is tabled in Parliament by the Minister for Health.

The HPC will provide four yearly reports on the overall performance of the health system, identifying significant trends, health outcomes and future priorities for South Australia's health system. The first of these four year reports will be submitted to the Minister for Health by 31 December 2010. This report will be available on HPC's internet site once it is tabled in Parliament by the Minister for Health.

### **Arrangements and procedures for seeking access to records and policies**

Applications for access to information under the Freedom of Information Act 1991 including purchase costs or amendment of the HPC's records should be addressed to:

The Principal Officer – FOI  
Health Performance Council

PO Box 3246  
Rundle Mall SA 5000  
Telephone: (08) 8226 3188  
Facsimile: (08) 8226 5220  
<http://hpcsa.com.au>

### **Energy Management**

The HPC Secretariat through SA Health participates in the Government Energy Efficiency Action Plan, a comprehensive whole of government energy management program targeted at improving energy efficiency across all sectors of government operations.

In compliance with this plan, all waste paper is recycled and an electrical equipment power off policy is adhered to by staff.

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Dept. of Health.

#### Disclaimer

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