

Annual Report 2009-10

Health Performance Council



Government
of South Australia

Health Performance Council

**Health Performance Council
Annual Report 2009-10**

Level 9, Citi Centre Building
11 Hindmarsh Square
Adelaide SA 5000

PO Box 3246
Rundle Mall SA 5000

For copies of this report please contact:

Health Performance Council Secretariat
Telephone: 61 8 8226 3188
Facsimile: 61 8 8226 5220

www.hpcsa.com.au

© Government of South Australia
September 2010

ISSN 1837-1175



**Government
of South Australia**

Health Performance Council

The Hon John Hill MP
Minister for Health
GPO Box 2555
ADELAIDE SA 5000

Dear Minister

In accordance with the *Public Sector Management Act 1995*, the *Public Finance and Audit Act 1987* and the *Health Care Act 2008*, I am pleased to submit the annual report and financial statements of the Health Performance Council for presentation to Parliament.

This report provides an accurate account of the operations of the Health Performance Council for the financial year ending 30 June 2010, in compliance with the Department of the Premier and Cabinet Circular on Annual Reporting Requirements.

Yours sincerely

A handwritten signature in blue ink, appearing to read "Anne Dunn".

Anne Dunn
Chair
Health Performance Council

30/09/2010

Contents

Letter of Transmittal	3
Message from the Chairperson	5
HPC Member List.....	6
Health Performance Council	7
Governance	7
Functions and Organisational Structure	7
Key relationships	8
Health and Health Systems Defined	8
South Australia's Health Portfolio Context	9
South Australia's Strategic Plan	9
Health Care Act 2008	10
SA Health Care Plan 2007-16	10
SA Health Strategic Plan 2008-10	10
Health Performance Council Strategic Directions 2008-10	11
Our Vision.....	11
Our Mission	11
Our Values.....	11
Our Strategic Directions.....	11
Annual Progress	12
On the Horizon	12
HPC Membership Details	13
Membership criteria	13
Members	13
HPC Deputies.....	17
Executive Support	18
Health Performance Council's Operations	19
Bi monthly and Special Meetings.....	19
Key Community and Stakeholder Engagement.....	20
Freedom of Information Statement	22

Message from the Chairperson

I am delighted to present the second annual report of the Health Performance Council (HPC) for 2009-10 on behalf of all the HPC members and their deputies. The Health Performance Council (HPC) was established in 2008 by the South Australian Government to independently monitor the health system's performance.

This has been a busy year for the HPC as we reviewed the performance of the public health system from 2008-2010. Significant progress has been made by the HPC in its review of key aspects of SA Health's performance against its commitments in its *SA Health Strategic Plan 2008-10*.

As an inaugural council of this type established in Australia there was no local framework upon which to base the review of such a complex public health system. This meant that the HPC had to identify suitable performance measures from existing SA Health data and stakeholder information.

During 2009-10 the HPC has undertaken discussion, targeted consultation, research and deliberation on the evidence provided by SA Health, community representative groups and other relevant stakeholders.

Our 2010 health system review report will detail the HPC findings on how SA Health is meeting the key objectives and targets it has set for itself within its strategic directions. The HPC has undertaken this review in support of the strategic vision of SA Health and to assist in securing health outcomes for all South Australians.

The HPC aims to add further value by delivering a quality and independent review of South Australia's health systems.

SA Health has been helpful and responsive to our requests for information during the review process. We are especially appreciative of the resources provided to enable the process to proceed within the tight timeframe.

In addition to the 2010 review process, during this reporting period, the HPC began establishing the scope for the review of the effectiveness of the Country Health Advisory Councils (HACs) governance arrangements, due in July 2011, and commenced discussions with Country Health SA in relation to this.

In preparing this report we want to acknowledge the HPC Secretariat for its fine and dedicated work – it has been outstanding in its support of the work of the Council.

Over the next year, the HPC will conclude reviewing the public health system with the submission of its report to the Minister for Health in December 2010, and undertake and conclude a review of Country HACs.

We will also continue working with the health care sector and South Australians to improve the health system's accountability in delivering health care outcomes for all.



Anne Dunn
Chairperson

HPC Member List

Chair Ms Anne Dunn AM

Members

Professor Frances Baum (resigned January 2010)
Dr Michael Beckoff
Professor Justin Beilby
Ms Rachel Bishop
Ms Barbara Hartwig
Professor Michael Kidd AM (commenced April 2010)
Mr Laurence Lewis AM
Professor Robyn McDermott
Honourable Carolyn Pickles
Dr Melissa Sandercock
Mr John Singer
Mr Thomas Steeples
Dr Thomas Stubbs
Dr Diane Wickett
Mr Ian Yates AM

Deputy Members

Mr James Dellit (Deputy to Thomas Steeples)
Mr Geoffrey Harris (Deputy to Michael Beckoff)
Mr Christopher Overland (Deputy to Ian Yates)
Dr Michael Rice AM (Deputy to Melissa Sandercock)
Dr Tahereh Ziaian (Deputy to Rachel Bishop)

Secretariat Staff

Ms Barbara Power – Director
Ms Marcela Perez – Senior Project Officer
Ms Julie Edwards – Administration Officer

Health Performance Council

The Health Performance Council (HPC) is a Ministerial advisory body established on 1 July 2008 under Part 3, section 9 of the *Health Care Act 2008* (the *Act*).

The 15 members (including chairperson) and five deputies were appointed by the Governor of South Australia for a four year term. They were chosen for their collective capacity, qualifications, experience and expertise. Prescribed bodies were consulted in the appointment process for the HPC members.

The broad spectrum of member expertise gives the HPC capacity to provide independent, high level advice to the Minister for Health on the performance of the South Australian health system in achieving the objects of the *Act*.

The HPC is supported administratively by a three person secretariat and, with the Minister's approval, may make use of other public sector staff, services or facilities in undertaking its role.

As the first of its kind to be established in Australia the HPC provides for greater public accountability for the health outcomes achieved by the South Australian health system.

Governance

The HPC operates within the responsibilities outlined in Part 3, section 9 and Schedule 1, section 6 of the *Act*, relevant sections of the Health Care Regulations 2008 and the HPC Terms of Reference.

Functions and Organisational Structure

The HPC's key function is to conduct four yearly performance reviews of the SA health system against the objects of the *Act* and submit a report to the Minister for Health on:

- The operation of the various health systems established within the State.
- Significant trends in the health status of South Australians including trends in health outcomes and, as appropriate, for particular population groups.
- The effectiveness of methods used within the health system to engage communities and individuals in improving their health outcomes.
- Any other significant issues considered relevant by the HPC.

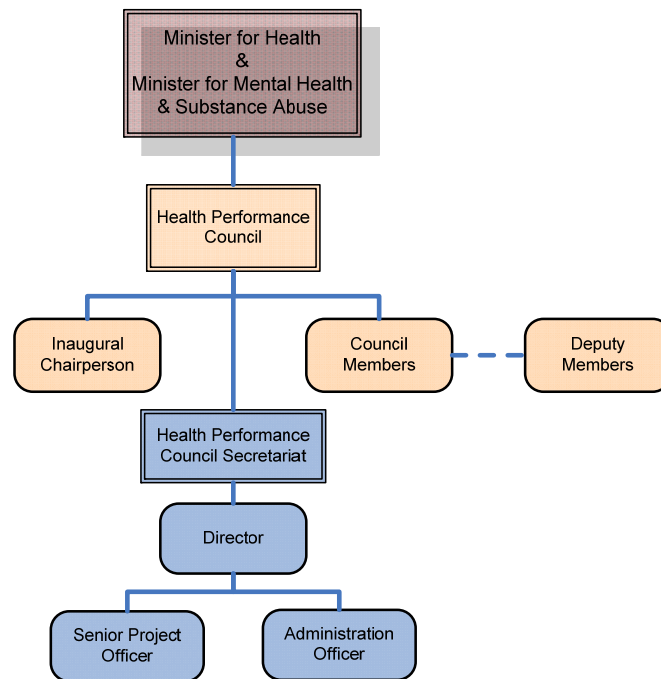
The HPC is required to submit its first report by 31 December 2010. Furthermore it is required to provide the Minister for Health with an annual report on its operations and key strategic directions during the proceeding financial year.

In addition to the on-going annual and four-yearly reports, the HPC is required to provide the Minister for Health with a report on the operations of the Health Advisory Councils (HACs) in country areas of South Australia by 1 July 2011.

In accordance with the *Act* the HPC is specifically required to report on:

- Effectiveness of HACs in promoting the interests of local communities.
- Satisfaction levels with HAC governance arrangements from the perspective of the members of HACs, the local community and the hospital.
- Any significant issues relating to the operations of HACs considered relevant by the HPC.

Organisational structure as at 30th June 2010



NB. The Staff in the HPC Secretariat are employed by SA Health (the HPC is not an employing body) but work autonomously in the provision of high level secretariat services to the HPC. The Director HPC Secretariat is accountable to the Chief Executive, Department of Health for the effective management of staff and resources and accountable to the Chair HPC for the provision of high level independent advice and the overall performance of the Secretariat.

Key Relationships

In order to ensure the HPC is well informed about health issues affecting South Australians and the health system, the HPC has established working relationships with stakeholders and interested parties involved with the public and private health systems. These include but are not limited to:

- The Minister for Health and the Minister for Mental Health and Substance Abuse.
- Minister for Aboriginal Affairs.
- Relevant national, state and local government agencies.
- Health Advisory Councils in country areas of South Australia.
- Prescribed bodies named in the *Act*.

Health and Health Systems Defined

Health is a concept that is defined by the World Health Organisation as a 'state of complete physical, mental and social wellbeing and not merely the absence of disease and infirmity' (WHO 1946).

Health when viewed in a broader social and economic context can be viewed as an outcome of the combined efforts of the performance of the health system, social and economic organisation and actions of individuals.

Health inequalities are the result of structured unfairness and result largely from the impact of social and economic conditions on people's lives. These impacts determine their risk of illness and capacity to maintain health and wellbeing and ability to gain access to and use health services effectively.

Efforts directed at reducing social disadvantage contribute to health equity.

The health system comprises a complex mix of public, private, non government and community sector providers that work independently and or collaboratively with others for the achievement of individual and population health and health care outcomes.

Medical practitioners, nurses, allied health and other professionals, carers, families and volunteers provide these services across the health care continuum (prevention through to end of life care) within a range of settings, geographical locations and service models.

The health system is also supported by many other agencies (eg. research and statistical agencies, consumer, volunteer and advocacy groups, professional organisations, universities) and other government, non government and community organisations that play a role in influencing the social and economic conditions of people's lives and associated health outcomes.

Overall coordination of the public health care delivery system is the responsibility of Australian Government and State/Territory health ministers.

South Australia's Health Portfolio Context

The national and state health systems are undergoing significant reform to meet changing and growing demands for different and accessible services by a diverse and ageing population.

Under the functions listed in the *Act*, the HPC is required to take into account strategic objectives that have been set or adopted within the Government's health portfolios when reviewing the performance of South Australia's health systems.

COAG health agreements and the following key state documents set the context for South Australia's health portfolios and reform agenda during 2008-09:

- South Australia's Strategic Plan (SASP).
- Health Care Act 2008.
- South Australia's Health Care Plan 2007-16.
- SA Health Strategic Plan 2008-10.

Within this complex context the HPC will focus its 2010 review on the public health system's performance against the SA Health strategic directions and objectives for 2008-10.

SA Health has four key strategic directions that were set within the overarching context of the SASP.

South Australia's Strategic Plan

SASP articulates the Government's vision for South Australia through the achievement of a range of targets organised around six broad interrelated strategic objectives.

SA Health is the lead agency for the following SASP targets:

Objective 2.0 Improving Wellbeing

- T2.1 Smoking – reduce the percentage of young cigarette smokers.
- T2.2 Healthy weight – increase the proportion of South Australians with a healthy weight.
- T2.5 Aboriginal healthy life expectancy – lower the morbidity and mortality rates of Aboriginal South Australians.

- T2.6 Chronic diseases – increase the self-assessed status to good or better for South Australians living with a chronic disease.
- T2.7 Psychological wellbeing – equal or lower than the Australian average for psychological distress by 2014.

Objective 6.0 Expanding Opportunity

T6.3 Early childhood – birth weight.

SASP Target 1.7 Performance in the Public Sector – places an obligation on the public sector to measure and improve the community's satisfaction with the range of services they receive from government.

The HPC will review the public system's performance against these targets where they articulate with SA Health's strategic directions and objectives for 2008-10. Targets not identified through this process will be excluded from the 2010 review.

Health Care Act 2008

The objects and principles of the *Act* underpin the operations of the HPC and provide the scope for assessing the performance of South Australia's health systems.

SA Health Care Plan 2007-16

The ten year SA Health Care Plan 2007-16 provides details of the state government's plans for meeting the future health needs of South Australians. They include:

- Better coordinated hospital services.
- A responsive health workforce for the future.
- GP Plus Health Care Centres, with more primary health care services.
- More elective surgery.
- Less pressure on emergency services.
- Improved management of chronic diseases.

These key elements are incorporated in the SA Health Strategic Plan 2008-10.

SA Health Strategic Plan 2008-10

SA Health's Strategic Plan 2008-10 states it will:

- Strengthen primary health care.
- Enhance hospital care.
- Reform mental health care.
- Improve the health of Aboriginal people.

SA Health's Strategic Plan 2008-10 further states it:

- Is committed to the values of integrity, respect and accountability.
- Values care, excellence, innovation, creativity, leadership and equity in health care provision and health outcomes.
- Demonstrates these values in its interactions with others in SA Health, the community, and those for whom it provides care.

Within these parameters the HPC has been assessing the performance of the SA public health system during 2008-10.

Future HPC health system performance reviews will be expanded to include the private and community sectors within the South Australian health system.

Health Performance Council Strategic Directions 2008-10

The HPC Strategic Directions Plan 2008-10 reflect the areas which the HPC has been giving particular attention to over the last twelve months as well indicate how the HPC is moving towards its goals for the next twelve months.

The development of the HPC Strategic Directions Plan 2008-10 included consideration of current national and state health reform activities.

Our Vision

South Australia has a safe, high quality, integrated health system with appropriate community engagement that contributes to optimal health outcomes for South Australians.

The HPC enables South Australia to be recognised as having an independent and evidence based appraisal of its health system.

Our Mission

The HPC is committed to the provision of independent advice to the Minister for Health on improving the health status of South Australians and the overall performance of the SA health system including its engagement with individuals and communities.

Our Values

The HPC members are guided by the following values:

Respect	We value and recognise the differences, beliefs, customs, and heritage within the community.
Accountability	We are committed to the responsibilities under the <i>Act</i> .
Excellence	We are committed to the best use of resources to deliver the best possible service.
Independence	We value being able to act, speak or think without externally imposed restraints.
Openness	We value clear and open communication and decision making processes.

The HPC demonstrates the behaviours it values in its interactions with others when reviewing the performance of the SA health system.

Our Strategic Directions

The HPC has identified four priority areas to focus on during 2008-10. These are described in the HPC Strategic Directions Plan 2008-10, under the following headings:

1. Review the performance of South Australia's public health system.
2. Establish the HPC governance structure and processes.
3. Establish a health performance review framework consistent with best practice.
4. Promote the HPC to South Australia's health system and wider community.

Annual Progress

The HPC's strategic directions set the focus for priority activities during the 2009-10 reporting period and the following table provides an overview of the HPC's performance towards its planned 2009-10 outcomes.

Table 1 Overview of the HPC Strategic Directions, Key Targets and Progress Report

Strategic Direction	2009-10 Outcomes	Progress at 30 June 2009
1. Review the performance of South Australia's public health system.	<ul style="list-style-type: none">• 2010 performance review framework developed.• Priority performance review areas identified.• 2010 review stakeholder engagement framework developed.• Commence review process of public health system.	Completed. Completed. Completed. In progress. Will be completed by 30 Dec 2010
2. Establish the HPC governance structure and processes.	<ul style="list-style-type: none">• The HPC governance framework established.• The HPC Secretariat established.	Completed. Completed.
3. Establish a health performance review framework consistent with best practice.	<ul style="list-style-type: none">• The HPC health system performance review working framework developed.	Completed.
4. Promote the HPC to South Australia's health system and wider community.	<ul style="list-style-type: none">• Stakeholder engagement framework developed.	Commenced & ongoing.

On the Horizon

The HPC's main goal will be to complete its review and report on the South Australian public health system's performance in achieving its 2008-10 strategic directions and objectives. This report will be submitted to the Minister for Health by 31 December 2010.

Discussions have commenced with the Country Health Advisory Council Board and Country Health SA on the Health Advisory Councils' (HACs) review process. The HPC is required to provide the Minister for Health with a report on the operations of the HACs in country areas of South Australia by 1 July 2011.

In accordance with the *Act* the HPC is specifically required to report on:

- Effectiveness of the HACs in promoting the interests of local communities
- Satisfaction levels with the HAC governance arrangements from the perspective of the members of the HACs, the local community and the hospital.
- Any significant issues relating to the operations of the HACs considered relevant by the HPC.

In the new financial year the HPC will finalise their 2010-12 Strategic Directions Plan.

HPC Membership Details

Membership Criteria

The *Act* specifies that the HPC members be appointed by the Governor of South Australia on the recommendations of the Minister for Health in accordance with the *Health Care Act 2008*, for a period not exceeding four years. The Governor can also appoint a suitable person to be the deputy of a member of the HPC.

The HPC members collectively in the opinion of the Minister:

- Have a high level of knowledge of, and expertise in, the provision of healthcare or the administration of health services.
- Are able to represent the diversity of South Australia's communities.
- Have experience, skills and qualifications required to enable the HPC to carry out its functions effectively.

The Minister for Health consulted with the prescribed bodies listed in the *Health Care (HPC – Appointment of Members) Regulations 2008* in relation to the selection of persons for appointment to the HPC by the Governor of South Australia.

The selection of HPC members has taken into account South Australia's Strategic Plan targets relating to Women in Leadership. The gender balance in the HPC membership supports the attainment of Target 5.1 Boards and Committees: increase the number of women in all State Government boards and committees to 50% by 2008.

The appointment of Ms Anne Dunn as the Inaugural Chairperson of the HPC supports the attainment of Target 5.2 Chairs of Boards and Committees: Increase the number of women chairing state government boards and committees to 50% by 2010.

Members

During the 2009-10 reporting period, the HPC comprised the following members and deputies:

Ms Anne Dunn AM – Inaugural Chairperson

(appointed until 28 May 2012)

Ms Dunn has had a distinguished career in the public service and extensive experience in chairing boards and committees including the National Regional Women's Advisory Council, the Adelaide Festival Centre Trust, the Australia Council for the Arts and the South Australian Training and Skills Commission. She previously served as a director of the Australian Rural Leadership Foundation, Australia Uniform Building Code Council, Local Government Grants Commission and the SA Government Management Board. Ms Dunn has also been CEO of the Port Phillip Council in Victoria and in South Australia she was the CEO of the Department of Arts and Cultural Heritage, the Department of Family and Community Services, the Department of Local Government and a Commissioner of the Public Service Board. She is currently the Managing Director of M.I. Murren Enterprises.

Professor Frances Baum - BA (Hons), PhD, FAASS

(appointed until 25 June 2012 – resigned on 20 January 2010)

Professor Baum has over 30 years of expertise relating to the social determinants of health and health equity; social inclusion and health equity; political economy of health; evaluation of comprehensive primary health care; and community participation in the health sector. Professor Baum is currently the Director of the Southgate Institute for Health, Society and Equity and the South Australian Community Health Research Unit, School of Medicine, Faculty of Health Sciences at Flinders University and one of Australia's leading researchers on the social and economic determinants of health and primary health care. From 2005-08 Professor Baum served as a Commissioner on the WHO Commission on the Social Determinants of Health. She is currently a member of

the Alcoholic Beverages Advisory Code Adjudication Panel; is a Fellow of the Academy of Social Sciences in Australia and of the Australian Health Promotion Association and is life member and previous National President of the Public Health Association of Australia. She is currently Co-Chair of the Global Steering Committee of the People's Health Movement.

Dr Mike Beckoff - MBBS, FACRRM, FAICD, Assoc Dip Agr (dist)

(appointed until 25 June 2012)

Dr Beckoff has had over 30 years experience in the health sector in a diverse range of areas, including mental health, rural health, men's health, sexual therapy and general health. Dr Beckoff is currently Chair of several organisations including: General Practice SA (GPSA) and the Rural Divisions Group of General Practice SA; Murray Mallee General Practice Network; SA Inner Country Health Network Local Alliance; Murray Mallee Health Forum; and Mental Health Shared Care with General Practice Steering Group. He is currently Clinical Adviser - Mental Health for Country Health SA as well as a member of various Department of Health and Country Health SA reference groups.

Professor Justin Beilby - MD, MPH, FRACGP, DRCOG, DA

(appointed until 25 June 2012)

Professor Beilby is currently the Executive Dean, Faculty of Health Sciences at the University of Adelaide and is still active in general practice. Professor Beilby has broad experience of the Australian and South Australian health care system and has been actively involved in research, both clinical and policy related in the areas of workforce planning, primary care financing, chronic illness and the quality use of medicines for over 15 years. He has held various positions on boards and committees including: Deputy Chair of the Children, Youth and Women's Health Service; Independent Chair of the Medical Benefits Scheme Item Restructuring Working Group; and previously Chair of the National Asthma Council guidelines development committee. Professor Beilby is a member of the Department of Health Clinical Senate and has been in the past a member of the National Health and Hospital Reform Commission. He is currently Secretary of the Medical Deans of Australia and New Zealand.

Ms Rachel Bishop - BSc (NRM)

(appointed until 25 June 2012)

Ms Bishop has worked in the South Australian Public Sector for over 12 years and is currently the Community Representative – Cardiology Clinical Network in the Department of Health. For the past four years, Ms Bishop has volunteered at the Women's and Children's Hospital (WCH), helping to establish support groups and playgroups for parents of tube fed babies and those with children who have congenital heart disease. Ms Bishop has also been involved with the WCH and the Women's and Children's Hospital Foundation in the creation and promotion of a South Australian support book for families of children living with a chronic or life threatening illness 'No such thing as a Silly Question'.

Professor Michael Kidd AM - MBBS, MD, DCCH, Dip RACOG, FRACGP, FACHI, FAFPM (Honorary), FHKCFP (Honorary), FRNZCGP (Honorary), FCGPSL (Honorary), MAICD

(commenced 15 April 2010, appointed until 25 June 2012)

Professor Kidd is Executive Dean of the Faculty of Health Sciences at Flinders University. He also works as a general practitioner with a special interest in the care of people with HIV. He is the President-elect of the World Organization of Family Doctors and is a past president of the Royal Australian College of General Practitioners. He chairs the Australian Government's Ministerial Advisory Committee on Blood Borne Viruses and Sexually Transmissible Infections and is a member of the Australian Government's Medical Training Review Panel. He chairs the South Australian Health and Medical Research Council. He is the chair of Doctors for the Environment Australia and a member of the boards of Therapeutic Guidelines Limited, the Arts and Health Foundation, the Channel 7 Children's Research Foundation, FCD Health, Flinders Reproductive Medicine, Northern Territory General Practice Education and the Cora Barclay Centre.

Ms Barbara Hartwig - BN CF

(appointed until 25 June 2012)

Ms Hartwig has worked in the nursing profession since 1970. During her long career, she has been actively involved in the Australian Nursing Federation (SA Branch) and the Nurses Board of South Australia, holding various positions including Chair of the Board as well as Chair of various committees. Ms Hartwig was previously the Chair of the Country Health SA Board and Chair of the Mid North Regional Health Service Board. For the past eight years she has been working in Aged Care.

Mr Laurie Lewis AM

(appointed until 25 June 2012)

Mr Lewis is the current Chairman of the Consultative Council of Ex-Service Organisations. Previously, he has been Chair of the Repatriation General Hospital Advisory Board and Chair of the Repatriation General Hospital Board of Directors. Mr Lewis is also a member of the Veterans' Advisory Council (SA); National Ex-Service Round Table on Aged Care and has also acted as advisor to the War Widows Guild of South Australia. Mr Lewis has a strong understanding of the public health system and the veteran community.

Professor Robyn McDermott - MBBS, FAFPHM, MPH, PhD

(appointed until 25 June 2012)

Robyn McDermott has recently taken up the role of Foundation Director of SA NT Datalink and Professor of Public Health after 5 years as Pro Vice Chancellor Health Sciences at the University of South Australia. She has previously worked as a clinician, health service manager and researcher in rural and remote Australia and South East Asia and also as a consultant for WHO, AusAID, World Bank, and the Australian and Northern Territory Governments. Robyn is a past President of the Australasian Faculty of Public Health Medicine, a member of the S. A. Health Performance Council and the NHMRC Academy. Her main research interests are Indigenous Health, chronic disease epidemiology and health systems improvement. She has recently acted as spokesperson for the Australasian College of Physicians on Climate Change and Health.

Hon Carolyn Pickles

(appointed until 25 June 2012)

Ms Pickles was a Member of the Legislative Council, South Australian Parliament for 17 years. She held the position of Government Whip, Chair of the Social Development Committee of Parliament, Chair of the Industries Development Committee and chaired a number of Select Committees on issues such as public housing, Aboriginal health, child protection policies in SA. She chaired the Social Development Committee which brought down the well recognised report on HIV/AIDS. In 1994 Ms Pickles was elected as Leader of the Opposition in the Legislative Council, a position she held until her retirement in 2002. On retirement Ms Pickles was appointed Chair of the Board of the Children, Youth and Women's Health Service and during that time was involved with many significant reforms in that service including: the development of the Family Home Visiting Program; Child Protection Audit; and a five year Aboriginal Health Strategy. She is currently Deputy Chair of Adelaide Symphony Orchestra Board and State Library of South Australia Foundation Board.

Dr Melissa Sandercock - BMBS, MHKCOG, FRANZCOG

(appointed until 25 June 2012)

Dr Sandercock has worked within the obstetrics and gynaecology fields since 1988. She currently works in private practice as an obstetrician and gynaecologist and has a strong interest in the future of private obstetric care as part of the ongoing model of care for women in the future. Dr Sandercock is a member of various committees, including: Chair of the Perinatal Committee at Calvary North Adelaide, the Clinical Review Committee at Calvary North Adelaide; the Medical Advisory Panel for the Medical Insurance Group Australia; and the Editorial Committee for the Australian Medical Association (SA). Dr Sandercock is particularly interested in women's health issues.

Mr John Singer

(appointed until 25 June 2012)

John Singer has a strong background in the health, community and wellbeing of the Aboriginal people. Mr Singer has been an active participant on several boards and committees including: National Aboriginal Community Controlled Health Organisation; Aboriginal Health Council of SA; Country Health SA; Anangu Remote Health Alliance; and Centre for Clinical Research and Excellence in ATSI Health. Additionally, Mr Singer is the Director of the Nganampa Health Council, which is the largest Aboriginal community controlled health service in remote Australia. Mr Singer has a long standing commitment to the health and wellbeing of the Aboriginal community as well as broad experience in indigenous health.

Mr Thomas Steeples - BSc, GradCertMgt

(appointed until 25 June 2012)

Mr Steeples has had significant experience in the health sector over the past 20 years. Currently Mr Steeples is a program manager at UnitingCare Wesley Port Adelaide. Additionally, Mr Steeples is the Vice-President of the Youth Affairs Council of South Australia and a previous Chairperson of the Health Consumers Alliance of SA. He currently sits on the Headroom Governance Group.

Dr Thomas Stubbs - BSc (Hons), PHD, Dip Ed, L.Mus.A, FAICD, FAIM

(appointed until 25 June 2012)

Dr Stubbs brings over 30 years of public sector experience to the role. He was Acting Chief Executive of Health prior to his appointment as Chief Executive of the Government Reform Commission, and had previously had numerous senior Executive roles in a range of agencies including Health, Environment, and Premier and Cabinet. He had extensive national involvement in the areas of information management, electronic health records and primary health care. He is now Managing Director, Executive Advisory Services, providing advice to the public and private sectors in relation to information management, health system management and reform, and Executive recruitment and development.

Dr Diane Wickett - RN RM DipN, BN (Edu) MN (Advanced Practice), PhD

(appointed until 25 June 2012)

Dr Wickett has been involved in the area of nursing and midwifery locally, nationally and internationally, for over 30 years. Dr Wickett has held several senior roles which have developed a high-level of understanding of the issues for the nursing and midwifery professions. These roles include: Chair of the Royal College of Nursing; Professional Officer, Australian Nursing Federation; Manager Registration and Investigations, Nurses Board of South Australia; Director – Education, Royal District Nursing Service; Board Member Resthaven Inc; and Deputy Chair of the Overseas Qualifications Board.

Mr Ian Yates AM - BA, MAICD

(appointed until 25 June 2012)

Mr Yates is currently the Chief Executive of COTA Australia, the national arm of the Councils on the Ageing (COTA). He is also Chief Executive of COTA Seniors Voice in SA. Since 1989, Mr Yates has had involvement in various health related committees including: Home and Community Care Program Ministerial Advisory Committee; Northern Venture Coordinated Care trials; Health of Older Persons Policy advisory committee; Deputy Chair of the Repatriation General Hospital; Board Member of the Southern Adelaide Health Service; and since March 2008, Chair of the Cancer Council of SA. He is also Deputy Chancellor and Resources Committee Chair of Flinders University.

HPC Deputies

Mr James Dellit - BA Dip Ed

(deputy to Mr Steeples – appointed until 25 June 2012)

Jim Dellit has a long career as an educator and is currently director of an international educational consulting company. He was formerly an Executive Director in the SA Department of Education and more recently an Adjunct at the University of SA. He has a lifelong engagement in education and has published articles and reports, and presented papers at national and international conferences on curriculum issues, particularly focussing on inclusion. He was a Board member of the Senior Secondary Assessment Board of SA, the Australian Children's Television Foundation and chaired the committee that monitored tertiary entrance in SA. His current work focuses on ICT, educational standards, intercultural education and evaluations.

Jim suffers from renal failure and has been treated with dialysis and renal transplantation. His experiences have encouraged him to undertake voluntary health policy and advocacy work nationally and internationally. He is a member of the international medical research Cochrane Collaboration and has been a Board Member of the Renal Cochrane Collaboration, and undertaken research and reviewing tasks for it. Jim has participated in the development of renal treatment guidelines joining the CARI (Caring for Australians with Renal Impairment) Guidelines Steering Committee in 2001. He has been the consumer representative on the national Renal Transplant Advisory Committee since 2003 and was a consultation consumer for the recently developed National Transplant Guidelines.

Mr Geoffrey Harris - BAgSc, PostGradDip (Public Policy)

(deputy to Dr Beckoff - appointed until 25 June 2012)

Geoff Harris is currently the Executive Director of the Mental Health Coalition of SA (MHCSA). The MHCSA is the peak body for mental health in SA and aims to improve services for people with mental illness, particularly better supports to enable people to live well in the community. Mr Harris has wide experience having worked in mental health, health and Aboriginal-controlled non-government organisations in both SA and the NT. He has also served on many Boards including as President of the NT Council of Social Services, Board Member of ACOSS, elected Alderman on the Alice Springs Town Council and as a Director of two community-owned enterprises. He has formally studied public policy and economics and at the Menzies School of Health Research and produced the book 'Environmental Health Handbook - a practical manual for remote communities in central Australia'.

Mr Christopher Overland – BA

(deputy to Mr Yates - appointed until 25 June 2012)

Chris Overland has had a varied career, starting in 1969 when he became a Patrol Officer in Papua New Guinea. He returned to Australia in 1974 and took up a position in the SA Education Department. In 1979 he joined the SA Health Commission where he served in several senior roles including as Chief Project Officer in the Public and Environmental Health Division and Manager, Executive Services, in the Chairman's Office. In 1989 he was appointed as Chief Executive of the Mount Gambier Hospital and was subsequently appointed as Regional General Manager, South East Region. In 2001 he was appointed as Director of the Office for the Ageing where he gained further knowledge and experience in the health, ageing, community care and aged care industries. In 2004, Chris was appointed as Chief Executive of the Repatriation General Hospital. He retired in April 2006 to pursue personal interests and is currently President of COTA Seniors Voice Inc.

Dr Michael Rice AM - ED, MBBS, FRACP

(deputy to Dr Sandercock - appointed until 25 June 2012)

Michael Rice is currently a consultant paediatrician in both private and public hospital practice and has a particular interest in the care of children with cancer. He has had a long association with the Royal Australasian College of Physicians, as a national examiner and Council member, and also with the Australian Medical Association as a Federal Councillor and as a former President of the AMA (SA). Michael was the inaugural chairman of the SA Clinical Senate from 2003 to 2007. In recent years he has been involved in child advocacy at both state and national levels.

Dr Tahereh Ziaian - MEdPsych, PhD (Health Psych), MAPS

(deputy to Ms Bishop - appointed until 25 June 2012)

Dr Tahereh Ziaian is a senior lecturer and a community psychologist with a long and extensive engagement in trans cultural psychology and public health. Her research and consultancy activities at the state, national and international level have made a substantial contribution to the public discourse on migrant and refugee mental health. Dr Ziaian was recently selected for the University of South Australia's Research Leadership Development Program to provide new leadership for the institution and the wider state and national research effort. She is currently a member of the Samson Health Research Institute and the lead investigator of a large scale research project investigating the prevalence and nature of mental health problems affecting newly arrived refugee children and adolescents. She is also involved in a Trans-Tasman research project to develop an innovative model of service development for refugee youth with mental health problems. She is currently a member of the editorial board of the Australian Community Psychologist. She has been the recipient of a British Commonwealth Award for Excellence in Women's Health for the 'Non-English Speaking Background Women and Violence Project' in June 1997, and the 'Equal Opportunity Achievement Award, Individual Category' in 1996.

Executive Support

Pursuant with Part 3, section 14 of the *Health Care Act 2008*, the Minister for Health is obliged to provide the HPC with the staff and resources that it reasonably needs to carry out its functions.

In accordance with the *Act*, the HPC Secretariat provides administrative and project support to the Council. The HPC Secretariat comprises: a Director; a Senior Project Officer; and an Administrative Officer.

The HPC with the Minister's approval, may make use of other public sector staff, services or facilities in undertaking its role.

Health Performance Council's Operations

Bi Monthly and Special Meetings

Regular bi-monthly council meetings were held during 2009-10 as indicated in Table 2.

Table 2 HPC Members and Deputies meeting attendances in 2009-10.

	13-Aug-09	22-Oct-09	10-Dec-09	01-Mar-10	05-Mar-10	27 & 28 - May-10	Total
Ms Anne Dunn	•	•	•	•	•	•	6
Professor Frances Baum	•	•	/	R	R	R	2
Dr Michael Beckoff	•	•	•	•	/	•	5
Professor Justin Beilby	•	•	•	•	•	/	5
Ms Rachel Bishop	•	•	•	•	•	•	6
Ms Barbara Hartwig	•	•	•	•	•	•	6
Professor Michael Kidd AM	N/A	N/A	N/A	N/A	N/A	•	1
Mr Laurence Lewis AM	•	•	•	•	•	•	6
Professor Robyn McDermott	/	/	•	•	•	/	3
Honourable Carolyn Pickles	/	•	•	•	•	•	5
Dr Melissa Sandercock	•	•	/	•	/	/	3
Mr John Singer	•	•	•	•	/	•	5
Mr Thomas Steeples	•	•	•	•	•	•	6
Dr Thomas Stubbs	•	•	•	•	•	•	6
Dr Diane Wickett	•	•	•	•	•	•	6
Mr Ian Yates AM	•	•	•	•	•	•	6
Mr James Dellit ‡	N/R	N/R	•	/	/	•	2
Mr Geoffrey Harris ‡	N/R	N/R	/	•	•	•	3
Mr Christopher Overland ‡	N/R	N/R	•	•	•	•	4
Dr Michael Rice ‡	N/R	N/R	•	•	•	•	4
Dr Tahereh Ziaian ‡	N/R	N/R	•	•	•	•	4
Table Key	<ul style="list-style-type: none"> • Attended this meeting / Apology ‡ Deputy to a member N/R Deputy not required to attend meeting R Did not attend – Member resigned on 20-Jan-10 N/A Not Applicable - Member appointed on 15-Apr-10 						

Under Schedule 1, section 6 of the *Act*, the HPC may establish committees or sub committees to advise or assist it carry out its functions.

Seven working groups established to scope the work for the 2010 health system performance review reported to the HPC over the reporting period. They include:

- Technical Working Group – established to develop working health performance review framework and review methodology for the HPC.
- Community Engagement Working Group - established to identify review questions on community engagement approaches within SA Health Strategic Directions 2008-10 and draft the HPC community and stakeholder engagement strategy.
- SA Health Strategic Directions Working Groups (4) – established to identify draft review questions under each area for the HPC.
 - Primary Health Care Working Group.
 - Hospital Care Working Group.
 - Mental Health Care Working Group.
 - Aboriginal Health Care Working Group.

Number of meetings held by the Working Groups over the 2009-10 period were as follows:

- Technical working Group – 3
- Community Engagement Working Group – 9
- Primary Health Care Working Group – 3
- Hospital Care Working Group – 4
- Mental Health Care Working Group – 5
- Aboriginal Health Care Working Group – 7

The HPC will review its governance arrangements annually consistent with best practice governance guidelines.

Key Community and Stakeholder Engagement

During the 2009-10 period, the HPC consulted with the following stakeholders by way of written communication, formal meetings or forums:

- Organisations named in the Health Care Act 2008:
 - Aboriginal Health Council of South Australia Inc
 - Australian Medical Association (SA) Inc
 - Carers SA
 - Consultative Council of Ex-Service Organisations (SA)
 - Council on the Ageing (SA) Inc
 - Health Consumers Alliance of South Australia Inc
 - Multicultural Communities Council of South Australia Inc
 - Regional Communities Consultative Council (SA)
 - Rural Doctors Association of South Australian Inc)
 - General Practice SA Inc (GPSA)
 - The Flinders University of South Australia
 - The Returned & Services League of Australia (SA Branch) Inc
 - The South Australian Country Women's Association Inc
 - The University of Adelaide
 - University of South Australia
 - Volunteering SA and NT Inc

- Country Health Advisory Councils
- Ministerial Health Advisory Councils
- The organisations comprising the Human Services Peak Bodies Forum
 - Aged & Community Services SA & NT Inc (ACS SA & NT)
 - Association of Major Charitable Organisations (AMCO)
 - Child and Family Welfare Association of South Australia (CAFWSA)
 - Community Housing Council of SA Inc
 - Community and Neighbourhood Houses and Centres Association Inc (CANH)
 - Connecting Foster Carers
 - Create Foundation
 - Homelessness SA
 - Mental Health Coalition of SA Inc
 - National Disability Services
 - SA Council of Social Service (SACOSS)
 - South Australian Network of Drug and Alcohol Services (SANDAS)
 - Shelter SA
 - Youth Affairs Council of SA (YACSA)
- State & Local Government representatives
 - Hon John Hill MP, Minister for Health
 - Hon Dr Jane Lomax-Smith MP, ex-Minister for Mental Health & Substance Abuse
 - Hon Jay Weatherill MP, Minister for Aboriginal Affairs & Reconciliation
 - Department of Health, South Australia
- Local Government Association (SA)
- Health and Community Services Complaints Commissioner
- Social Inclusion Board
- Commissioner for Aboriginal Engagement
- Environment and Protection Authority
- Australian Nursing and Midwifery Federation (SA)
- Pt Lincoln Aboriginal Health Services
- Australian Institute of Health & Welfare
- Nunkuwarrin Yunti
- Nganampa Health
- SA Health & Medical Research Institute

Freedom of Information Statement

The *Freedom of Information Act 1991* gives members of the public a legally enforceable right to access information held by the South Australian Government, subject to certain restrictions.

Functions of the HPC affecting the public

The HPC is a Ministerial advisory body established on 1 July 2008 under Part 3, section 9 of the *Health Care Act 2008* (the *Act*).

The 15 members (including chairperson) and five deputies were appointed by the Governor of South Australia for a four year term. They were chosen for their collective capacity, qualifications, experience and expertise. Prescribed bodies were consulted in the appointment process for the HPC members.

The broad spectrum of member expertise gives the HPC capacity to provide independent, high level advice to the Minister for Health on the performance of the South Australian health system in achieving the objects of the *Act*.

The HPC's key function is to conduct four yearly performance reviews of the SA health system against the objects of the *Act* and submit a report to the Minister for Health on:

- The operation of the various health systems established within the State.
- Significant trends in the health status of South Australians including trends in health outcomes and, as appropriate, for particular population groups.
- The effectiveness of methods used within the health system to engage communities and individuals in improving their health outcomes.
- Any other significant issues considered relevant by the HPC.

The HPC is required to submit its first report by 31 December 2010. Furthermore it is required to provide the Minister for Health with an annual report on its operations and key strategic directions during the proceeding financial year.

In addition to the on-going annual and four-yearly reports, the HPC is required to provide the Minister for Health with a report on the operations of the Health Advisory Councils (HACs) in country areas of South Australia by 1 July 2011.

In accordance with the *Act* HPC is specifically required to report on:

- Effectiveness of HACs in promoting the interests of local communities.
- Satisfaction levels with HAC governance arrangements from the perspective of the members of HACs, the local community and the hospital.
- Any significant issues relating to the operations of HACs considered relevant by HPC.

The internet site at <http://www.hpcs.com.au> provides an overview of the HPC roles and functions.

Public participation

The HPC in the performance of its functions obtains, to such extent as is reasonable and relevant in the circumstances, the views of –

- Members and deputies.
- Health Advisory Councils.
- Advisory committees established by the Minister for Health.

Types of documents held

The internet site <http://www.hpcsa.com.au> contains information about the HPC's vision, mission, values, members, deputies and secretariat staff, and terms of reference.

The HPC's Annual Reports are available on the HPC's internet.

The HPC will provide four yearly reports on the overall performance of the health system, identifying significant trends, health outcomes and future priorities for South Australia's health system. The first of these four year reports will be submitted to the Minister for Health by 31 December 2010. This report will be available on the HPC's internet site once it is tabled in Parliament by the Minister for Health.

Arrangements and procedures for seeking access to records and policies

Applications for access to information under the Freedom of Information Act 1991 including purchase costs or amendment of the HPC's records should be addressed to:

The Principal Officer – FOI
Health Performance Council

PO Box 3246
Rundle Mall SA 5000
Telephone: (08) 8226 3188
Facsimile: (08) 8226 5220
<http://www.hpcsa.com.au>

Publisher: Adelaide: Health Performance
Council, 2010
ISSN: 1837-1175
Subjects:
Other Authors/Contributors: South Australia.
Dept. of Health.

Disclaimer

This publication is a guide only and is not intended as professional advice. Readers are encouraged to seek appropriate professional advice before relying upon any of the material contained in it. While care has been taken to ensure the material contained in this publication is up-to-date at the time of printed, the Health Performance Council accepts no responsibility for the accuracy or completeness of the material in the publication and expressly disclaims all liability for any loss or damage arising from reliance upon any information contained within it.