



# MINUTES

## HPC Meeting No. 55

Ref: 19-HPC-2003

<b>Date and time:</b>	Thursday, 11 July 2019, 9.30am–2.30pm
<b>Location:</b>	Health Performance Council Office, Unit 6, 60 Hindmarsh Square, Adelaide
<b>Purpose:</b>	Health Performance Council meeting
<b>Chaired by:</b>	Steve Tully
<b>Members present:</b>	Mary Patetsos (Deputy Chair), Stephen Duckett, Ellen Fraser-Barbour, Lisa Jackson Pulver, David Roder, Brett Rowse
<b>HPC Secretariat:</b>	Jane Austin (Director), Andrew Wineberg
<b>Invited guests in attendance:</b>	Skye Jacobi, Executive Director, Health Strategy & Intergovernment Relations, Department for Health and Wellbeing; Kelly Barns, Director, Governance Reform, Department for Health and Wellbeing
<b>Apologies:</b>	<b>Members:</b> Jennene Greenhill, Rick Callaghan <b>Guest:</b> Michele McKinnon, Executive Director, Provider Commissioning and Performance, Department for Health and Wellbeing
<b>Agenda items:</b>	<ol style="list-style-type: none"> <li>1. Register and declaration of interests</li> <li>2. Minutes from previous meeting (2 May 2019)</li> <li>3. Responsibilities taken and updates from previous meeting</li> <li>4. Progress on advice in 4-yearly review 2018 and government response</li> <li>5. Introduction of the Health Care (Governance) (No 2) Amendment Bill 2019</li> <li>6. HPC's audit program             <ol style="list-style-type: none"> <li>6.1. outline and key projects in years 2019 and 2020</li> <li>6.2. options for SA data source from Commonwealth Fund International Health Survey</li> </ol> </li> <li>7. HPC's audit program — Production of a baseline performance indicator report</li> <li>8. HPC's audit program — End-of-life care case study addendum report (2019)</li> <li>9. HPC's audit programme – health outcomes for people living with disability and engaging with health services</li> <li>10. HPC's audit programme             <ol style="list-style-type: none"> <li>10.1. developing a prototype tailored audit tool to measure institutional racism in South Australian health services</li> <li>10.2. a community edition of the post-implementation review of Country Health SA Local Health Network's <i>Aboriginal Community &amp; Consumer Engagement Strategy</i></li> </ol> </li> <li>11. HPC Standing Items — Chair's Communication Meetings</li> <li>12. HPC Standing Items — SA Health Executive Update</li> <li>13. HPC Standing Items — Member Updates</li> <li>14. HPC Standing Items — HPC Secretariat update report</li> <li>15. HPC Standing Items — Online communications monitoring</li> <li>16. Correspondence — Incoming/Outgoing</li> <li>17. 2019 Health Performance Council meeting dates, key Leaders' Forum meetings</li> </ol>

**Outcomes:****Welcome and other business**

- Professor Jackson Pulver led an Acknowledgement of Country and made a statement in recognition of NAIDOC week:

*I would like to pay my respects on behalf of all of us to the Traditional Owners of the Land on which we are meeting. This place has always been a place of ceremony, song, love, belonging and life; and the countless generations before the ones that are here today have also nurtured this land, known and loved this land. It is very special we are able to do the important work of the HPC on this Country.*

*Australia is one of those remarkable places that, despite not having a treaty, the peoples of this Land — all of the peoples of this Land — are now coming together with a desire to know what it is to belong, and what it is to know Country, and what it is to have rights and responsibilities to Country. And it has taken a while — 200 years or so.*

*And this is NAIDOC Week, and a wonderful week to have some critical discussions about what belonging means. This week's NAIDOC theme is about truth and treaty, and how we understand the rights, obligations and circumstances of this place. It allows us to be absolutely mindful that if we get it right for Australia's first peoples, we will get it right for all of us; if we get right the delivery of services to the needs of aboriginal peoples then we get right the needs of all of us. And to be able to be in this space, doing the work that will change people's lives forever, I think is quite an honour for us all. I think we are all blessed.*

*I was at the Myall Creek massacre site on the recent Queen's birthday long weekend [9 June] and gave the keynote memorial address. To remind members: that happened a long time ago [in 1838]; it was the first time that non-Aboriginal people were brought to justice for a crime committed against Aboriginal people, and part of that justice — part of the evidence — was from an Aboriginal man. A number of people were hung as a result of that crime. The squatter got off free. It was the first time justice was served properly I suppose; I am not really into capital punishment, but the principle of bringing people to account applies. What happened after that is a lot of the massacres went underground and became quiet — there were no survivors to tell the story. And now we are starting to understand the breadth and width of what that means, and this NAIDOC day is an opportunity to share what truth looks like.*

*For me, truth looks like — on that day, when I saw the descendants of the Myall Creek massacre — standing at the Memorial Rock, standing alongside the descendants of the perpetrators, hugging and sharing stories and learning from each other; that act of truth was the biggest act of reconciliation that we could ever have in this country. I would like to see more of this sharing, this truth telling occur.*

- Council noted apologies.

**1. Register and declaration of interests**

- No interests declared.

**2. Minutes from previous meeting (2 May 2019)**

- Council affirmed the draft minutes as a true and fair record of proceedings, and directed the Chairperson to affix his signature accordingly.

**3. Responsibilities taken and updates from previous meeting**

- Council noted the progress made and actions outstanding from the previous meeting held on 02 May 2019.

#### 4. Progress on advice in 4-yearly review 2018 and government response

##### Progress on advice in 4-yearly review

- Council noted that Mr Tully (Chairperson) and Ms Austin have met with Professor Paddy Phillips (incoming Commissioner for Excellence and Innovation in Healthcare) and with Ms Lyn Dean (Chief Executive, Wellbeing SA) to discuss the continuation of Council's work should it be dissolved.
- Council noted their continued concerns with the inability to link public and private hospital data for analysis, South Australia being alone of all the states in this regard.

##### Government response

- Council noted in particular the SA Health response to Council's 4-yearly review disregarded without comment six of the 23 items of Council's advice.
- Council directed Secretariat to draw the government response to the attention of the Select Committee on Health Services in South Australia and reiterate the offer to give evidence to the committee.
- Council agreed to send a copy of the 4-yearly review to each Local Health Network board chair with a covering letter (1) identifying Council's views on monitoring and reporting to consider as part of each board's annual reporting to their served communities and (2) sharing a copy of the output report of the latest Aboriginal Leaders' Forum, the Council's work on the review of Country Health's *Aboriginal Community & Consumer Engagement Strategy* and other published Council materials likely to be of interest to them.
- Council agreed to write to each of the bodies prescribed in *cl. 4(a) Health Care (HPC—Appointment of Members) Regulations 2008*, drawing to their attention such of Council's advice in the 4-yearly review as is of particular relevance to them.
- Council agreed to propose a discussion about the government response to the 4-yearly review at the next meeting with the Hon. Stephen Wade MLC, Minister for Health and Wellbeing.

#### 5. Introduction of the Health Care (Governance) (No 2) Amendment Bill 2019

- Council noted the Bill and its response to the Bill consultation.
- Council, accepting that Secretariat was not competent to provide legal advice, noted Secretariat's advice that the Bill following its Assent would come into force on such day as the Governor (on advice of the Minister) by proclamation shall appoint and that different days may be appointed for different purposes.
- Council noted from analysis of speeches in *Hansard* an expected date of dissolution of HPC being on or about 01 August 2020.
- Council directed Secretariat to continue to circulate transcripts of proceedings in Parliament on the passage of the Bill.

## 6. HPC's audit program

### 6.1 outline and key projects in years 2019 and 2020

- Council noted the audit program update, the agenda and minutes relating to the *Areas to Act* project, and the output report of the May 2019 Aboriginal Leaders' Forum.
- Council noted Secretariat's tabled paper on a proposed second edition of a report on hotspots of potentially preventable hospital admissions.
- Council approved that, subject to its not being at the expenses of other Council business, Secretariat produce a second edition and that it may be cleared for publication by Council project sponsors out of session.
- Council directed that the project briefs and accompanying communications plans for all audits be modified to reflect the new governance structures inside Department for Health and Wellbeing and the local health network boards. For instance, it was agreed each chair of a governing board be included in receiving a pre-release copy of council reports.
- Council agreed a review of project briefs and communications plans for all audits to incorporate management of the identified risk of the government dissolving the council before any of the individual projects are complete.

### 6.2 options for SA data source from Commonwealth Fund International Health Survey

- Council noted information about the survey and observed that the survey rotated annually between three topic areas.
- Council requested that a copy of the most recent survey report on the primary care topic be circulated to members.
- Council agreed that the two South Australian primary health networks be consulted about the potential of HPC's pursuing options for the survey.

## 7. HPC's audit program — Production of a baseline performance indicator report

- Council approved that an indicator list be produced for consideration at its September 2019 meeting.
- Council accepted nominations from Dr Duckett, Mr Rowse and Professor Jackson Pulver to sit on a reference group for compiling the list of indicators to be included.

## 8. HPC's audit program — End-of-life care case study addendum report (2019)

- Council directed that the communications plan for the project be modified to include that a pre-release copy of the report be issued to each chair of a Local Health Network governing board.
- Council noted the project status update, the revised timelines to publication and the tabled copy of a revision to the draft report.
- Council approved publishing the report in line with the project's communications plan, subject to the following amendments—
  - in chapter 6, insert a tabulation by local health network (and South Australia total) of the numbers and fractions for the two estimates of unmet need;
  - by rounding to integer values or otherwise, reduce the reported precision of the two estimates of unmet need;
  - clarify that reported numbers of deaths in hospital include deaths on any ward, not only on wards that are hospice-specialised;
  - if practical and straightforward so to do, add throughout for context comparative figures for other Australian jurisdictions;
  - in the report or otherwise, make a recommendation that SA Health modify their clinical coding practices to be able to distinguish deaths on hospice wards from deaths on other wards;

and that Secretariat consider writing to the Australian Institute of Health and Welfare to recommend that national data dictionaries and coding standards be modified to allow the ready identification of whether a death was on a hospice ward or other ward.

## 9. HPC's audit programme – health outcomes for people living with disability and engaging with health services

- Council noted the project status report and attachments.
- Council agreed that the Chief Executive of the SA Branch of National Disability Services, peak industry body for non-government disability service organisations, be prompted on an invitation to join the project advisory group.
- Council advised that Professor Anne Kavanagh, of the Melbourne School of Population and Global Health, be approached for feedback on the project.
- Council advised that South Australia's culturally and linguistically diverse communities should be more completely represented on the project advisory group, and suggested that Ms Tina Karanastasis AM, be accordingly consulted about representation.

## 10. HPC's audit programme

### 10.1 developing a prototype tailored audit tool to measure institutional racism in South Australian health services

- Council noted the project status report and attachments.

### 10.2 a community edition of the post-implementation review of Country Health SA Local Health Network's *Aboriginal Community & Consumer Engagement Strategy*

- Council noted the project update and the draft of the 'community edition' and agreed to finalise the copy with a first-person foreword written from the project's Council sponsors.
- Council approved the communications plan for the community edition and that the report be completed and released in line with that plan.

### 11.HPC Standing Items — Chair’s Communication Meetings

- Council noted that the meeting planned with Mr Shane Mohor, Chief Executive of the Aboriginal Health Council of South Australia, had not taken place; and otherwise noted the meetings.

### 12.HPC Standing Items — SA Heath Executive Update

- Council noted the apology for absence of Ms McKinnon.
- Council noted the updates from Ms Jacobi, including: the governance reform programme was now focussed on departmental reorganisation, transition implementation and provision of stabilisation supports to the local health networks; a reminder of the shared governance visual model previously reported by SA Health executive to Council; investment is underway in long term planning, health economics and analytic capability; an assertion contrary to the first hand knowledge of Council members that the lack of access for linkage to private hospital data was not limited to South Australia and that, data linkage being asserted to seem complicated, the state’s Data Sharing Act ought to be lauded for its worth in this regard; much purchasing activity remained centralised; the department would henceforth be focussed on a system leadership role; over the first 100 days of the new governance structure, the department would complete its restructure and focus on communications activity.
- Council agreed Ms Jacobi could take a question on notice:
  - The extent to which South Australia is contributing to the CancerAustralia Stage, Treatment and Recurrence (STaR) project for the nationwide collection/ access/ analysis and reporting of cancer data on stage, treatment and recurrence for major cancers

### 13.HPC Standing Items — Member Updates

- Professor Jackson Pulver noted the publication by the Australian Bureau of Statistics of their latest Aboriginal and Torres Strait Islander population estimates and projections. Council requested that the Secretariat circulate by e-mail a link to the statistical release and directed that such e-mail be read into this meeting’s record of tabled papers.
- Ms Patetsos commended to Council the Aboriginal workforce strategy recently launched by Northern Adelaide Local Health Network [Ms Patetsos being a member of that Network’s governing board].
- Prof Roder drew Council’s attention to the cancer data collection work being undertaken by the First Nations people in British Columbia, Canada, and proposed that he provide a member update on the topic at the next Council meeting.
- Council noted the apologies for absence of Mr Callaghan and Prof Greenhill and agreed to carry forward their member updates to the next meeting.
- Council noted the other member updates and tabled paper: Grattan Institute Briefing Pack on Central Agencies.

### 14.HPC Standing Items — HPC Secretariat update report

- Council noted the updates.

### 15.HPC Standing Items — Online communications monitoring

- Council noted the updates.

### 16.Correspondence — Incoming/Outgoing

- Council noted the correspondence.

### 17.2019 Health Performance Council meeting dates, key Leaders' Forum meetings

- Council noted the meeting dates, the outline of the September regional meeting and a sounding of those members present as to whether they intended to attend the September meeting in Mount Gambier or remote from Adelaide.

### Responsibilities taken:

Agenda Item		Responsible party	Action	Due date
4	Progress on advice in 4-yearly review 2018 and government response	Secretariat	<ul style="list-style-type: none"> <li>▪ Write to Health Services in South Australia Select Committee, noting government response and proposing that HPC give evidence.</li> </ul>	11 Sep 2019
		Steve Tully / Secretariat	<ul style="list-style-type: none"> <li>▪ Write to LHN board chairs with copy of 4-yearly review and other relevant HPC publications</li> </ul>	11 Sep 2019
		Steve Tully / Secretariat	<ul style="list-style-type: none"> <li>▪ Send 'prescribed bodies' a copy of 4-yearly review and covering letter highlighting relevant advice.</li> </ul>	11 Sep 2019
		Steve Tully	<ul style="list-style-type: none"> <li>▪ Suggest adding discussion on government response to agenda of next meeting with the Minister.</li> </ul>	11 Sep 2019
5	Introduction of the Health Care (Governance) (No 2) Amendment Bill 2019	Secretariat	<ul style="list-style-type: none"> <li>▪ Continue to circulate to members transcripts of Parliamentary proceedings on the Bill.</li> </ul>	Ad-hoc as required
6.1	HPC's audit program - outline and key projects in years 2019 and 2020	Secretariat	<ul style="list-style-type: none"> <li>▪ Produce a second edition of report on hotspots on potentially preventable hospital admissions.</li> </ul>	11 Sep 2019 or as Secretariat resources permit
6.2	HPC's audit program - options for SA data source from Commonwealth Fund	Secretariat	<ul style="list-style-type: none"> <li>▪ Circulate most recent Commonwealth Fund survey on primary care.</li> </ul>	31 Aug 2019

Agenda Item		Responsible party	Action	Due date
	International Health Survey	Steve Tully / Secretariat	<ul style="list-style-type: none"> <li>Consult with primary health networks about potential of the survey.</li> </ul>	11 Sep 2019
7	HPC's audit program — Production of a baseline performance indicator report	Stephen Duckett, Secretariat	<ul style="list-style-type: none"> <li>Produce indicator list.</li> </ul>	11 Sep 2019
8	HPC's audit program — End-of-life care case study addendum report (2019)	Secretariat	<ul style="list-style-type: none"> <li>Amend communications plan so that LHN board chairs receive pre-release copy of report.</li> </ul>	12 Aug 2019
		Secretariat	<ul style="list-style-type: none"> <li>Make Council-requested amendments to report, then publish in line with approved communications plan.</li> </ul>	26 Aug 2019
		Secretariat	<ul style="list-style-type: none"> <li>Write to AIHW about how data dictionaries can allow deaths on hospice wards to be distinguished from deaths on other wards.</li> </ul>	11 Sep 2019
9	HPC's audit programme – health outcomes for people living with disability and engaging with health services	Lisa Jackson Pulver / Secretariat	<ul style="list-style-type: none"> <li>Follow up invitation to First Peoples Disability Network to join project advisory group.</li> </ul>	12 July 2019
		Steve Tully/ Secretariat	<ul style="list-style-type: none"> <li>Remind CEO of disability orgs of invitation to join project advisory group.</li> </ul>	31 Jul 2019
		Secretariat	<ul style="list-style-type: none"> <li>Seek feedback from Prof Anne Kavanagh.</li> </ul>	11 Sep 2019
		Secretariat	<ul style="list-style-type: none"> <li>Invite Tina Karanastasis AM, of Unitingsa, to recommend project advisory group membership to represent CALD community interest.</li> </ul>	31 Jul 2019
10.2	HPC's audit programme - a community edition of the post-implementation review of Country Health SA Local Health Network's <i>Aboriginal</i>	Secretariat	<ul style="list-style-type: none"> <li>Amend community edition draft to lead with a foreword written as if by the Project Sponsors.</li> </ul>	11 Sep 2019

Agenda Item		Responsible party	Action	Due date
	<i>Community &amp; Consumer Engagement Strategy</i>	Sponsors / Secretariat	<ul style="list-style-type: none"> <li>Complete community edition and publish in line with communications plan.</li> </ul>	Sep 2019
12.0	HPC Standing Items — SA Health Executive Update	Secretariat/Skye Jacobi	<ul style="list-style-type: none"> <li>Follow up question on notice about SA contribution to CancerAustralia STaR national data project</li> </ul>	
13	HPC Standing Items — Member Updates	Secretariat	<ul style="list-style-type: none"> <li>Circulate link to ABS publication of Aboriginal &amp; Torres Strait Islander population statistics.</li> </ul>	11 July 2019
		Secretariat	<ul style="list-style-type: none"> <li>Carry forward July 2019 member updates from David Roder, Rick Callaghan and Jennene Greenhill to September meeting.</li> </ul>	11 Sep 2019

#### Updates from previous meetings (if any):

Details	Responsible party	Progress-to-date and next steps
HPC 4-yearly report program: Write to Ian Olver, Chair of Australian Health Ethics Committee, regarding HPC concerns on ethics committee decision-making processes.	Secretariat	In progress

#### Unresolved issues/Details to be addressed (if any):

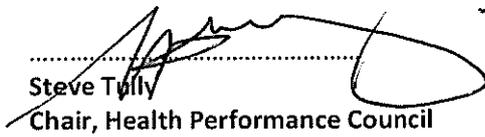
Unresolved Issue	Responsible party	Next steps to be taken

**Date of next meeting:**

**Date:** Thursday 12 September 2019 and Friday 13 September 2019 (Council meeting provisionally set for Friday 13 September 2019)

**Venue:** Mount Gambier, South Australia

**I certify that this is a true and accurate record of the meeting outcomes:**

  
.....  
Steve Tully  
Chair, Health Performance Council

Date: 13 / 09 / 2019